BERKSHIRE HATHAWAY INC.

PRESS RELEASE

FOR IMMEDIATE RELEASE

November 3, 2003

On November 3, 2003, Berkshire Hathaway Inc.'s Board of Directors voted to increase the number of directors comprising the entire Board of Berkshire Hathaway Inc. from nine to eleven. David S. Gottesman and Charlotte Guyman have been elected to serve as directors to fill the resulting vacancies on the Board of Directors. Mr. Gottesman is Co-Managing Partner of First Manhattan Company, an investment advisory firm. Ms. Guyman was formerly employed by Microsoft Corporation and currently serves on the Board of Directors of University of Washington Medical School and associated hospitals. Earlier this year, Berkshire added Donald R. Keough and Thomas S. Murphy to its Board of Directors. Warren E. Buffett, CEO of Berkshire commented, "All of our new directors meet in all respects the criteria for new Berkshire board members that I discussed in Berkshire's 2002 Annual Report."

Berkshire Hathaway and its subsidiaries engage in a number of diverse business activities among which the most important is the property and casualty insurance business conducted on both a direct and reinsurance basis. Common stock of the Company is listed on the New York Stock Exchange, trading symbols BRK.A and BRK.B.

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