## CONSOLIDATED BALANCE SHEETS

(dollars in millions except share amounts)

|  | March 31, 1999 | $\begin{gathered} \text { December 31, } \\ 1998 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| ASSETS |  |  |
| Cash and cash equivalents | \$ 14,207 | \$ 13,582 |
| Investments: |  |  |
| Securities with fixed maturities | 21,092 | 21,246 |
| Equity securities and other investments | 39,675 | 39,761 |
| Receivables | 7,514 | 7,224 |
| Inventories | 739 | 767 |
| Assets of finance and financial products businesses | 17,809 | 16,989 |
| Property, plant and equipment | 1,616 | 1,491 |
| Goodwill of acquired businesses | 18,326 | 18,446 |
| Other assets | 2,796 | 2,731 |
|  | \$123,774 | \$122,237 |

## LIABILITIES AND SHAREHOLDERS' EQUITY

| Losses and loss adjustment expenses | \$ 22,872 | \$ 23,012 |
| :---: | :---: | :---: |
| Unearned premiums | 3,513 | 3,324 |
| Accounts payable, accruals and other liabilities | 8,008 | 7,182 |
| Income taxes, principally deferred | 11,088 | 11,762 |
| Borrowings under investment agreements and other debt | 2,462 | 2,385 |
| Liabilities of finance and financial products businesses | 16,334 | 15,525 |
|  | 64,277 | 63,190 |
| Minority shareholders' interests | 1,613 | 1,644 |
| Shareholders' equity: |  |  |
| Common Stock: * |  |  |
| Class A Common Stock, \$5 par value and Class B |  |  |
| Common Stock, \$0.1667 par value | 8 | 8 |
| Capital in excess of par value | 25,138 | 25,121 |
| Accumulated other comprehensive income | 18,433 | 18,510 |
| Retained earnings | 14,305 | 13,764 |
| Total shareholders' equity | 57,884 | 57,403 |
|  | \$123,774 | \$122,237 |

[^0]See accompanying Notes to Interim Consolidated Financial Statements

## CONSOLIDATED STATEMENTS OF EARNINGS

(dollars in millions except per share amounts)

|  | First Quarter |  |
| :---: | :---: | :---: |
|  | 1999 | 1998 |
| Revenues: |  |  |
| Insurance premiums earned | \$3,070 | \$1,367 |
| Sales and service revenues | 1,341 | 987 |
| Interest, dividend and other investment income | 573 | 236 |
| Income from finance and financial products businesses | 59 | 12 |
| Realized investment gain | 403 | 723 |
|  | 5,446 | 3,325 |
| Cost and expenses: |  |  |
| Insurance losses and loss adjustment expenses | 2,441 | 1,094 |
| Insurance underwriting expenses | 769 | 224 |
| Cost of products and services sold | 934 | 619 |
| Selling, general and administrative expenses | 269 | 249 |
| Goodwill amortization . . . . . . . . . . . . . . . | 118 | 23 |
| Interest expense | 33 | 27 |
|  | 4,564 | 2,236 |
| Earnings before income taxes and minority interest | 882 | 1,089 |
| Income taxes | 327 | 363 |
| Minority interest | 14 | 4 |
| Net earnings | \$ 541 | \$ 722 |
| Average shares outstanding * | 1,518,897 | 1,240,710 |
| Net earnings per share * | \$ 356 | \$ 582 |

* Average shares outstanding include average Class A Common shares and average Class B Common shares determined on an equivalent Class A Common Stock basis. Net earnings per share shown above represents net earnings per equivalent Class A Common share. Net earnings per Class B Common share is equal to one-thirtieth (1/30) of such amount.


## CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(dollars in millions)

|  | First Quarter |  |
| :---: | :---: | :---: |
|  | 1999 | 1998 |
| Net cash flows from operating activities | \$ (165) | \$ (31) |
| Cash flows from investing activities: |  |  |
| Purchases of investments | $(1,323)$ | $(1,610)$ |
| Proceeds on sales and maturities of investments | 2,648 | 2,077 |
| Loans and investments originated in finance businesses | (149) | (93) |
| Principal collections on loans and investments originated in finance businesses | 228 | 61 |
| Acquisition of business | - | (210) |
| Other | (100) | (45) |
| Net cash flows from investing activities | 1,304 | 180 |
| Cash flows from financing activities: |  |  |
| Proceeds from borrowings of finance businesses | 94 | - |
| Proceeds from other borrowings | 563 | 309 |
| Repayments of borrowings of finance businesses | (12) | (42) |
| Repayments of other borrowings | (575) | (409) |
| Other | (192) | - |
| Net cash flows from financing activities | (122) | (142) |
| Increase in cash and cash equivalents | 1,017 | 7 |
| Cash and cash equivalents at beginning of year* | 14,489 | 1,058 |
| Cash and cash equivalents at end of first quarter* | \$15,506 | \$1,065 |
| Supplemental cash flow information: |  |  |
| Cash paid during the period for: |  |  |
| Income taxes | \$ 974 | \$ 139 |
| Interest | 75 | 30 |
| Non-cash investing activity: |  |  |
| Liabilities assumed in connection with acquisition of business | - | 51 |
| Common shares issued in connection with acquisition of business | - | 323 |
| * Cash and cash equivalents are comprised of the following: Beginning of year - |  |  |
| Finance and financial products businesses . . . . . . | \$ 907 | \$ 56 |
| Other . . . . . . . . . . . . . . . . . . . . . . . . . . | 13,582 | 1,002 |
|  | \$14,489 | \$1,058 |
| End of first quarter - |  |  |
| Finance and financial products businesses | \$ 1,299 |  |
| Other . | 14,207 | 1,032 |
|  | \$15,506 | \$1,065 |

See accompanying Notes to Interim Consolidated Financial Statements

## Notes to Interim Consolidated Financial Statements

## Note 1. General

The accompanying unaudited consolidated financial statements include the accounts of Berkshire consolidated with the accounts of all its subsidiaries. Reference is made to Berkshire's most recently issued Annual Report that included information necessary or useful to understanding of Berkshire's businesses and financial statement presentations. In particular, Berkshire's significant accounting policies and practices were presented as Note 1 to the Consolidated Financial Statements included in that Report.

Financial information in this Report reflects any adjustments (consisting only of normal recurring adjustments) that are, in the opinion of management, necessary to a fair statement of results for the interim periods in accordance with generally accepted accounting principles.

For a number of reasons, Berkshire's results for interim periods are not normally indicative of results to be expected for the year. The timing and magnitude of catastrophe losses incurred by insurance subsidiaries and the estimation error inherent to the process of determining liabilities for unpaid losses of insurance subsidiaries can be relatively more significant to results of interim periods than to results for a full year. Realized investment gains/losses are recorded when investments are sold, other-thantemporarily impaired or in certain situations, as required by GAAP, when investments are marked-to-market with the corresponding gain or loss included in earnings. Variations in amount and timing of realized investment gains/losses can cause significant variations in periodic net earnings.

## Note 2. Business acquisitions

On July 23, 1998, Berkshire signed a merger agreement with Executive Jet, Inc. ("Executive Jet") and on August 7, 1998, the merger was consummated. Under the terms of the Executive Jet agreement, shareholders of Executive Jet received total consideration of approximately $\$ 725$ million, consisting of $\$ 350$ million in cash and the remainder in Class A and Class B Common Stock.

Executive Jet is the world's leading provider of fractional ownership programs for general aviation aircraft. Executive Jet currently operates its NetJets® fractional ownership programs in the United States and Europe. In addition, Executive Jet is pursuing other international activities. The fractional ownership concept was first introduced in 1986. Since then the NetJets program has grown to include nine aircraft types with plans to introduce several more models in the next two years.

On June 19, 1998, Berkshire signed a merger agreement with General Re Corporation ("General Re") and on December 21, 1998, the merger was completed. Under the terms of the merger agreement, General Re shareholders received at their election either 0.0035 shares of Berkshire Class A Common Stock or 0.105 shares of Berkshire Class B Common Stock for each share of General Re common stock they owned. Berkshire issued approximately 272,200 Class A equivalent shares in exchange for the General Re shares outstanding as of December 21, 1998. The total consideration for the transaction, based upon the closing prices of Berkshire Class A Common Stock for the 10-day period ending June 26, 1998, was approximately $\$ 22$ billion.

General Re is a holding company for global reinsurance and related risk management operations. It owns General Reinsurance Corporation and National Reinsurance Corporation, the largest professional property and casualty reinsurance group domiciled in the United States. General Re also owns a controlling interest in Kölnische Rückversicherungs-Gesellschaft AG (Cologne Re), a major international reinsurer. Together, General Re and Cologne Re transact reinsurance business as "General \& Cologne Re".

In addition, General Re writes excess and surplus lines insurance through General Star Management Company, provides alternative risk solutions through Genesis Underwriting Management Company, provides reinsurance, real estate, and investment management and brokerage services through a number of affiliated companies. General Re also operates as a dealer in the swap and derivatives market through General Re Financial Products Corporation.

## Notes To Interim Consolidated Financial Statements (Continued)

## Note 2. Business acquisitions (Continued)

Each of the business acquisitions described above was accounted for under the purchase method. The excess of the purchase cost of the business over the fair value of net assets acquired was recorded as goodwill of acquired businesses.

The results of operations for each of these entities are included in Berkshire's consolidated results of operations from the dates of each merger. The following table sets forth certain consolidated earnings data for the first quarter of 1998, as if the Executive Jet and General Re acquisitions had been consummated on the same terms at the beginning of 1998. Dollars in millions except per share amounts.

|  | 1998 |
| :---: | :---: |
| Insurance premiums earned | \$2,841 |
| Sales and service revenues | 1,183 |
| Total revenues | 5,345 |
| Net earnings | 879 |
| Earnings per equivalent Class A Common Share | 579 |

## Note 3. Investments in securities with fixed maturities

Data with respect to investments in securities with fixed maturities (other than securities with fixed maturities held by finance and financial products businesses - See Note 8) are shown in the tabulation below (in millions).

|  | $\begin{gathered} \text { March 31, } \\ 1999 \\ \hline \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1998 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Amortized cost | \$20,937 | \$21,159 |
| Gross unrealized gains | 230 | 94 |
| Gross unrealized losses | (75) | (7) |
| Estimated fair value | \$21,092 | \$21,246 |

## Note 4. Investments in equity securities and other investments

Data with respect to investments in equity securities and other investments are shown in the tabulation below (in millions).

| March 31, | December 31, |
| :---: | :---: |
| 1999 | 1998 |


| Total cost | \$10,866 | \$10,897 |
| :---: | :---: | :---: |
| Gross unrealized gains | 28,933 | 28,902 |
| Gross unrealized losses | (124) | (38) |
| Total fair value | \$39,675 | \$39,761 |
| Fair value: |  |  |
| American Express Company | \$ 5,951 | \$ 5,180 |
| The Coca-Cola Company | 12,275 | 13,400 |
| The Gillette Company | 5,706 | 4,590 |
| Other equity securities | 14,072 | 14,951 |
| Other investments | 1,671 | 1,640 |
| Total | \$39,675 | \$39,761 |

## Note 5. Deferred income tax liabilities

The tax effects of significant items comprising the Company's net deferred tax liabilities as of March 31, 1999 and December 31, 1998 are as follows (in millions):

|  | $\begin{gathered} \text { March 31, } \\ 1999 \\ \hline \end{gathered}$ | December 31 , 1998 |
| :---: | :---: | :---: |
| Deferred tax liabilities: |  |  |
| Relating to unrealized appreciation of investments | \$10,123 | \$10,149 |
| Other | 1,529 | 1,615 |
|  | 11,652 | 11,764 |
| Deferred tax assets | (1,059) | $(1,008)$ |
| Net deferred tax liabilities | \$10,593 | \$10,756 |

## Note 6. Common stock

The following table summarizes Berkshire's common stock activity during the first quarter of 1999.

|  | Class A Common Stock $\frac{(1,650,000 \text { shares }}{\text { authorized })}$ Issued and Outstanding | Class B Common Stock (55,000,000 shares authorized) <br> Issued and Outstanding |
| :---: | :---: | :---: |
| Balance at December 31, 1998 | 1,349,535 | 5,070,379 |
| Conversions of Class A Common Stock to Class B Common Stock and other . | $(6,701)$ | 226,588 |
| Balance at March 31, 1999 | $\underline{\underline{1,342,834}}$ | $\underline{\underline{5,296,967}}$ |

Each share of Class A Common Stock is convertible, at the option of the holder, into thirty shares of Class B Common Stock. Class B Common Stock is not convertible into Class A Common Stock. Class B Common Stock has economic rights equal to one-thirtieth ( $1 / 30$ ) of the economic rights of Class A Common Stock. Accordingly, on an equivalent Class A Common Stock basis, there are $1,519,400$ shares outstanding at March 31, 1999 and 1,518,548 shares outstanding on December 31, 1998.

Each Class A Common share is entitled to one vote per share. Each Class B Common share possesses the voting rights of one-two-hundredth ( $1 / 200$ ) of the voting rights of a Class A share. Class A and Class B Common shares vote together as a single class.

## Note 7. Comprehensive income

Berkshire's comprehensive income for the first quarter of 1999 and 1998 is shown in the table below (in millions). Other comprehensive income consists of unrealized gains and losses on investments and foreign currency translation adjustments associated with international business operations.

|  | First Quarter |  |
| :---: | :---: | :---: |
|  | 1999 | $\underline{1998}$ |
| Net earnings | \$ 541 | \$ 722 |
| Other comprehensive income: |  |  |
| Increase(decrease) in unrealized appreciation of investments | (106) | 3,573 |
| Applicable income taxes and minority interests | 45 | $(1,295)$ |
| Foreign currency translation losses | (21) | - |
| Applicable income taxes and minority interests | 5 | 二 |
|  | (77) | 2,278 |
| Comprehensive income | \$ 464 | \$3,000 |

## Notes To Interim Consolidated Financial Statements (Continued)

## Note 8. Finance and financial products businesses

Assets and liabilities of Berkshire's finance and financial products businesses are summarized below (in millions).

|  | March 31, $\qquad$ | $\begin{gathered} \text { December 31, } \\ 1998 \\ \hline \end{gathered}$ |
| :---: | :---: | :---: |
| Assets |  |  |
| Cash and cash equivalents | \$ 1,299 | \$ 907 |
| Investments in securities with fixed maturities: |  |  |
| Held to maturity, at cost | 1,254 | 1,227 |
| Trading, at fair value | 6,836 | 5,219 |
| Available for sale, at fair value | 652 | 743 |
| Trading account assets | 5,331 | 6,234 |
| Securities purchased under agreements to resell | 1,159 | 1,083 |
| Other | 1,278 | 1,576 |
|  | \$17,809 | \$16,989 |
| Liabilities |  |  |
| Annuity reserves and policyholder liabilities | \$ 822 | \$ 816 |
| Securities sold under agreements to repurchase | 5,819 | 4,065 |
| Securities sold but not yet purchased | 975 | 1,181 |
| Trading account liabilities | 5,208 | 5,834 |
| Notes payable and other borrowings | 1,588 | 1,503 |
| Other | 1,922 | 2,126 |
|  | \$16,334 | \$15,525 |

## Note 9. Business Segment Data

A disaggregation of Berkshire's consolidated data for the first quarter of each of the two most recent years is as follows. Amounts are in millions.

|  | Revenues |  |
| :---: | :---: | :---: |
|  | 1999 | 1998 |
| Operating Segments: |  |  |
| GEICO Corporation * | \$1,101 | \$ 937 |
| Berkshire Hathaway Reinsurance Group * | 367 | 349 |
| Berkshire Hathaway Primary Insurance Group * | 51 | 81 |
| General Re* | 1,551 | - |
| Buffalo News | 37 | 36 |
| Flight services | 431 | 105 |
| Home furnishings | 191 | 180 |
| International Dairy Queen | 101 | 98 |
| Jewelry | 86 | 80 |
| Scott Fetzer Companies | 253 | 261 |
| See's Candies | 65 | 57 |
| Shoe group | 125 | 122 |
|  | 4,359 | 2,306 |
| Reconciliation of segment amounts to consolidated amount: |  |  |
| Other sales and service revenues | 52 | 49 |
| Interest, dividend and other investment income | 610 | 237 |
| Income from finance and financial products businesses | 59 | 12 |
| Realized investment gain | 403 | 723 |
| Purchase-accounting-adjustments | (37) | (2) |
|  | \$5,446 | \$3,325 |

[^1]
## Note 9. Business Segment Data (Continued)

|  | Operating profit before Taxes |  |
| :---: | :---: | :---: |
|  | 1999 | 1998 |
| Operating Segments: |  |  |
| GEICO Corporation ** | \$ -0- | \$ 61 |
| Berkshire Hathaway Reinsurance Group ** | 7 | (9) |
| Berkshire Hathaway Primary Insurance Group ** | 2 | (3) |
| General Re ** | (136) | - |
| Buffalo News | 12 | 11 |
| Flight services | 52 | 34 |
| Home furnishings | 15 | 15 |
| International Dairy Queen | 9 | 10 |
| Jewelry | 2 | 1 |
| Scott Fetzer Companies | 32 | 33 |
| See's Candies | 9 | 6 |
| Shoe group | 6 | 7 |
|  | 10 | 166 |
| Reconciliation of segment amounts to consolidated amount: |  |  |
| Interest, dividend and other investment income | 607 | 235 |
| Income from finance and financial products businesses | 59 | 12 |
| Realized investment gain | 403 | 723 |
| Interest expense *** | (28) | (26) |
| Corporate and other | (4) | 6 |
| Goodwill amortization and other purchase-accounting-adjustments | (165) | (27) |
|  | \$882 | \$1,089 |
| ** Represents underwriting profit (loss) |  |  |

## Management's Discussion

## Results of Operations

Net earnings for the first quarter of 1999 and 1998 are disaggregated in the table that follows. Amounts are after deducting minority interests and income taxes.

|  | - (dollars in | millions |
| :---: | :---: | :---: |
|  | 1999 | 1998 |
| Insurance segments - underwriting | \$ (86) | \$ 31 |
| Insurance segments - investment income | 427 | 173 |
| Non-Insurance business segments | 84 | 73 |
| Interest expense | (18) | (16) |
| Goodwill amortization and other purchase-accounting-adjustments | (149) | (26) |
| Other | 36 | 17 |
| Earnings before realized investment gain | 294 | 252 |
| Realized investment gain | 247 | 470 |
| Net earnings | \$ 541 | \$ 722 |

## Insurance Segments - Underwriting

A summary follows of underwriting results from Berkshire's insurance segments for the first quarter of 1999 and 1998.

|  | - (dollars in millions) - |  |  |
| :---: | :---: | :---: | :---: |
|  | 1999 | $\underline{1998}$ |  |
| Underwriting gain (loss) attributable to: |  |  |  |
| GEICO | \$- 0 - |  | \$ 61 |
| General Re | (136) |  | - |
| Berkshire Hathaway Reinsurance Group | 7 |  | (9) |
| Berkshire Hathaway Primary Insurance Group | 2 |  | (3) |
| Pre-tax underwriting gain (loss) | (127) |  | 49 |
| Income taxes and minority interest | (41) |  | 18 |
| Net underwriting gain (loss) | \$ (86) |  | \$ 31 |

Berkshire engages in both primary insurance and reinsurance of property and casualty risks. Through General Re, Berkshire also reinsures life and health risks. In primary insurance activities, Berkshire subsidiaries assume defined portions of the risks of loss from persons or organizations that are directly subject to the risks. In reinsurance activities, Berkshire subsidiaries assume defined portions of similar or dissimilar risks that other insurers or reinsurers have subjected themselves to in their own insuring activities. Berkshire's principal insurance businesses are: (1) GEICO, the sixth largest auto insurer in the United States (2) General Re, one of the four largest reinsurers in the world (3) Berkshire Hathaway Reinsurance Group and (4) Berkshire Hathaway Primary Insurance Group. See Note 2 to the Interim Consolidated Financial Statements for information regarding the General Re acquisition.

## GEICO Corporation

GEICO Corporation through its affiliates ("GEICO") provides predominantly private passenger auto insurance to customers in 48 states and the District of Columbia. GEICO policies are marketed mainly through direct response methods, in which insureds apply directly to the company for insurance coverage over the telephone or through the mail. This is a significant element in GEICO's strategy to be a low cost insurer and still provide high value to customers.

Premiums earned by GEICO during the first quarter of 1999 exceeded amounts earned during the first quarter of 1998 by $17.5 \%$, reflecting continued growth of voluntary auto policies-in-force, partially offset by the effects of premium rate reductions taken over the past two years. In-force policy growth of $22.5 \%$ during the past year is attributed to accelerated levels of advertising and competitive premium rates. It is expected that the numbers of voluntary policies in-force will continue to grow at a substantial rate over the remainder of 1999.

## Insurance Segments - Underwriting (Continued)

GEICO's first quarter net underwriting results were breakeven in 1999 compared to a net underwriting gain of $\$ 61$ million in 1998. The level of claim costs incurred, including loss adjustment expenses, during the first quarter of 1999 exceeded 1998 by $27.2 \%$. During the previous two years, GEICO's claim experience was better than expected, precipitating the aforementioned premium rate reductions. Consequently, claim costs are expected to rise faster than earned premiums over the near term future. Claim costs incurred in the first quarter of 1999 include higher than expected bodily injury claim reserves. As with all property and casualty insurance and reinsurance activities, the practices of estimating claim reserves are inherently imprecise. Cases will be settled and additional information will be revealed in the future with respect to the remaining cases resulting in changes to the estimated liabilities, which will be reflected in underwriting results in the periods made.

Underwriting expenses incurred during the first quarter of 1999 exceeded 1998 by $19.2 \%$, reflecting higher levels of promotional and personnel costs incurred to increase the production of new business. Promotional expenses will continue at a high level.

## Berkshire Hathaway Reinsurance Group

The Berkshire Hathaway Reinsurance Group ("BHRG") provides principally excess reinsurance of property and casualty risks located throughout the world. In recent years the BHRG has written significant levels of catastrophe excess reinsurance which indemnify policyholders against primarily property losses arising from single catastrophic events such as an earthquake or hurricane.

Premiums earned by the BHRG during the first quarter of 1999 and 1998 were $\$ 367$ million and $\$ 349$ million, respectively. In each period, premiums earned included approximately $\$ 285$ million from retroactive reinsurance contracts. These contracts indemnify policyholders against yet unknown losses deriving from past events or provide periodic payments associated with settled claims. Loss payments are expected to occur over lengthy time periods. This business is expected to produce underwriting losses, reflected through periodic deferred charge amortization and reserve discount accretions. The business is accepted, in part, because of the large amounts of policyholder float generated. It is currently expected that new retroactive contracts will be accepted over the remainder of 1999 producing large amounts of additional premiums and float.

Premiums earned from the catastrophe reinsurance business were $\$ 21$ million during 1999 as compared to $\$ 24$ million in 1998. Premium rates for catastrophe reinsurance have declined in recent years due to increased competition and, consequently, fewer contracts have been accepted by the BHRG. However, the BHRG remains subject to considerable risk of loss from catastrophe losses, particularly with respect to a major earthquake in California or hurricane in the United States. The periodic underwriting results of the BHRG, therefore, remain subject to extreme volatility.

Net underwriting results of the BHRG include net gains from catastrophe reinsurance policies of $\$ 13$ million in 1999 and $\$ 23$ million in 1998. Structured settlement and retroactive reinsurance policies generated first quarter underwriting losses of \$18 million in 1999 and $\$ 25$ million in 1998 and other reinsurance business generated an underwriting gain of $\$ 12$ million in 1999 as compared to a loss of $\$ 7$ million in 1998.

## General Re

On December 21,1998 General Re became a wholly-owned subsidiary of Berkshire upon completion of the merger of the two companies. General Re's results of operations are included in Berkshire's consolidated results beginning as of that date. The discussion that follows provides comparative results for 1998 although such results are not included in Berkshire's 1998 first quarter consolidated results.

General Re and its affiliates conduct a global reinsurance business with operations in the United States and 124 other countries around the world. General Re's principal reinsurance operations are: (1) North American property/casualty, (2) International property/casualty, and (3) Global life/health.

North American property/casualty operations underwrite predominantly excess reinsurance across various lines of business. The international property/casualty operations write quota-share and excess reinsurance on risks around the world. The global life/ health operations reinsure such risks world-wide. The international property/casualty and global life/health operations are conducted primarily through German-based Cologne Re and its subsidiaries. At March 31,1999, General Re maintained an 83\% economic ownership interest in Cologne Re.

## Management's Discussion (Continued)

## Insurance Segments - Underwriting (Continued)

General Re's consolidated premiums earned totaled $\$ 1,551$ million for the first quarter of 1999 compared to $\$ 1,474$ million for the first quarter of 1998 . For the first quarter of 1999 , General Re produced a consolidated net underwriting loss of \$136 million compared to a net underwriting gain of \$17 million in 1998.

Premiums earned from General Re's North American property/casualty operations were $\$ 632$ million during the first quarter of 1999 compared to $\$ 647$ million in 1998. Decreases in the national account reinsurance business exceeded growth in the regional account, specialty and facultative reinsurance businesses. In addition, a comparative decline in premium volume occurred in General Re's excess, surplus and specialty insurance operations due primarily to reductions in umbrella, excess liability and workers compensation business. The North American property/casualty operations produced a first quarter 1999 net underwriting loss of $\$ 29$ million compared to a net underwriting profit of $\$ 14$ million during the first quarter of 1998. The comparative decline in underwriting results primarily derives from additional expense accruals associated with General Re's new long-term incentive plan and higher commission expenses.

Premiums earned from General Re's international property/casualty reinsurance businesses were $\$ 543$ million during the first quarter of 1999 compared to $\$ 520$ million in 1998. Virtually all of the increase in premiums earned was due to changes in foreign currency exchange rates. These businesses produced net underwriting losses of $\$ 57$ million for the first quarter of 1999 compared to a small profit in 1998. First quarter 1999 underwriting results were adversely affected by higher levels of property losses, less favorable experience in excess liability and motor business and lower premium rates, especially for property catastrophe risks. Underwriting conditions internationally have generally deteriorated due to increased price competition.

Premiums earned from General Re's global life/health reinsurance businesses were $\$ 376$ million during the first quarter of 1999 compared to $\$ 307$ million in 1998 . The increase in reinsurance premiums earned was primarily attributed to growth in the health reinsurance business written in London and the Medicare Supplemental business written by the individual health division. General Re's global life/health businesses produced net underwriting losses of $\$ 50$ million for the first quarter of 1999 compared to a small loss in 1998. The underwriting losses that occurred during 1999 were primarily attributable to continuing unfavorable results of Cologne Life Re's ("CLR") group health sector. The estimated loss provision of $\$ 275$ million, which was recorded in 1998 on business written by a London-based managing underwriter for CLR's life/health operation, was unchanged during the first quarter of 1999.

## Insurance Segments - Investment Income

Berkshire's insurance and reinsurance businesses generated pre-tax net investment income of $\$ 597$ million for the first quarter of 1999 compared to $\$ 224$ million for the first quarter of 1998 . Pre-tax net investment income produced by General Re reinsurance businesses totaled $\$ 346$ million for the first quarter of 1999. Invested assets held during the first quarter of 1999 include approximately $\$ 25$ billion in assets added through the acquisition of General Re .

Berkshire's various insurance businesses produce considerable amounts of investment income derived from shareholder capital as well as large amounts of policyholder float. "Float" represents an estimate of the net balance of funds payable to policyholders that is available for investment. Such funds are invested until they are paid to policyholders, often years into the future. Approximately $\$ 14.9$ billion in float was added in December 1998 upon the acquisition of General Re. Total float as of March 31,1999 was approximately $\$ 22.9$ billion compared to about $\$ 22.8$ billion at December 31,1998. Increased float was generated by GEICO and the BHRG, offset by a decline in float at General Re.

## Non-Insurance Business Segments

Results of operations of Berkshire's diverse non-insurance business segments are shown in the following table. Dollar amounts are in millions.

|  | First Quarter |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1999 |  | 1998 |  |
|  | Amount | \% | Amount | \% |
| Revenues | \$1,289 | 100.0 | \$939 | 100.0 |
| Costs and expenses | 1,152 | 89.4 | 822 | 87.5 |
| Earnings before income taxes and minority interest | 137 | 10.6 | 117 | 12.5 |
| Applicable income taxes and minority interest | 53 | 4.1 | 44 | 4.7 |
| Net earnings | \$ 84 | 6.5 | \$73 | 7.8 |

## Non-Insurance Business Segments (Continued)

Revenues from these several and diverse business activities during 1999's first quarter were greater by $\$ 350$ million ( $37.3 \%$ ) than revenues during the corresponding 1998 period. A significant portion of the increase relates to the acquisition of Executive Jet, Inc. ("Executive Jet") which was completed on August 7, 1998. Executive Jet is the world's leading provider of fractional ownership programs for general aviation aircraft. Executive Jet currently operates its NetJets® fractional ownership programs in the United States and Europe. In addition, Executive Jet is pursuing other international activities. The fractional ownership concept was first introduced in 1986. Since then the NetJets program has grown to include nine aircraft types with plans to introduce several more models in the next two years.

Net earnings from this group of businesses were greater by $\$ 11$ million ( $15.1 \%$ ) than net earnings reported in the corresponding prior year period. The flight services segment which is comprised of Executive Jet and FlightSafety accounts for most of the comparative increase.

## Goodwill amortization and other purchase-accounting-adjustments

Goodwill amortization and other purchase-accounting-adjustments reflect the after-tax effect on net earnings with respect to the amortization of goodwill of acquired businesses and the amortization of fair value adjustments to certain assets and liabilities which were recorded at the acquisition dates of certain businesses (principally General Re and GEICO). The increase in such charges during the first quarter of 1999 as compared to 1998 is primarily due to the acquisition of General Re on December 21, 1998.

## Realized Investment Gain/Loss

Realized investment gain/loss has been a recurring element in Berkshire's net earnings for many years. Such amounts recorded when investments are sold, other than temporarily impaired or in certain situations, as required under GAAP, when investments are marked-to-market with a corresponding gain or loss included in earnings - may fluctuate significantly from period to period, resulting in a meaningful effect on reported net earnings. The Consolidated Statements of Earnings include after-tax realized investment gains of $\$ 247$ million and $\$ 470$ million for the first quarter of 1999 and 1998, respectively.

## Financial Condition

Berkshire's balance sheet continues to reflect significant liquidity and above average capital strength. Shareholders' equity at March 31, 1999, was $\$ 57.9$ billion, or $\$ 38,097$ per equivalent share of Class A Common Stock.

## Year 2000 Issue

Many computer systems in use today may be unable to correctly process data or may not operate at all after December 31, 1999 because those systems recognize the year within a date only by the last two digits. Some computer programs may interpret the year " 00 " as 1900 , instead of as 2000 , causing errors in calculations or the value " 00 " may be considered invalid by the computer program, causing the system to fail. Year 2000 issues affect: (1) Information Technology (IT) utilized in Berkshire's widely diversified business information systems, (2) non-IT systems utilized by the Company, such as communications, facilities management, and manufacturing and service equipment containing embedded computer chips, and (3) IT and non-IT systems of significant customers, suppliers, business partners and equity investees.

Berkshire and its subsidiaries could be adversely affected if Year 2000 issues are not resolved by Berkshire or its significant customers, suppliers, business partners or equity investees before the Year 2000. Possible adverse consequences include but are not limited to: (1) the inability to obtain products or services used in business operations, (2) the inability to transact business with key customers, (3) the inability to execute transactions through the financial markets, (4) the inability to manufacture or deliver goods or services sold to customers, (5) the decline in economic value of one or more of Berkshire's significant equity investees and (6) the occurrence of Year 2000 related losses under property and casualty insurance and reinsurance contracts entered into by subsidiaries. Berkshire's management believes that at least some minor disruptions due to Year 2000 issues will occur. On a worst case basis, if Berkshire, one or more of its significant business partners, equity investees or key governmental bodies are unable to implement timely and effective solutions to the Year 2000 issues, Berkshire could suffer material adverse effects. The financial impact of such effects cannot currently be estimated.

Although Berkshire's business operations are diverse, they all rely on computers to conduct daily business activities. Because of the diversity of those operations, Year 2000 issues are independently managed at each of Berkshire's operating units. Berkshire and its subsidiaries have been working on Year 2000 readiness issues in varying degrees for several years and considerable progress has been achieved.

## Management's Discussion (Continued)

## Year 2000 Issue (Continued)

Generally, the stages involved in managing Year 2000 issues include (a) identifying the IT and non-IT systems that are noncompliant, (b) formulating strategies to remedying the problems, (c) making the changes necessary through purchasing compliant systems or fixing existing systems, (d) testing the changes and (e) developing contingency plans. The identification and formulation stages are essentially complete. Many systems have been purchased, upgraded or corrected to make them Year 2000 compliant. In certain instances the certifications of Year 2000 compliance have been obtained from the manufacturers of systems in use. Management continues to believe that by the end of 1999 , all critical systems that are not currently Year 2000 compliant will be corrected or replaced.

Testing of systems that are believed to be Year 2000 compliant have been completed in many instances. Significant levels of testing will continue throughout 1999. Berkshire has contacted a large number of its business partners to obtain information regarding their own progress on Year 2000 issues. While all business partners have not fully completed their own Year 2000 projects, Berkshire is currently not aware of any significant business partner whose Year 2000 issues will not be resolved in a timely manner. However, there is no assurance that significant Year 2000 related problems will not ultimately arise with its business partners.

Berkshire and its subsidiaries expect to ultimately incur about $\$ 60$ million in identification, remediation and testing of Year 2000 issues. Approximately $\$ 42$ million of this amount was incurred as of March 31, 1999. Year 2000 related costs are expensed as incurred. Berkshire management does not believe that any significant IT projects have been delayed due to Year 2000 efforts.

Berkshire and its subsidiaries have begun consideration of contingency plans to deal with certain Year 2000 issues in the event that remediation efforts are unsuccessful. Such plans will be more fully developed in 1999 to address specific areas of need.

## Forward-Looking Statements

Investors are cautioned that certain statements contained in this document, including but not limited to those under the caption Year 2000 Issues as well as some statements in periodic press releases and some oral statements of Berkshire officials during presentations about Berkshire, are "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995 (the "Act"). Forward-looking statements include statements which are predictive in nature, which depend upon or refer to future events or conditions, which include words such as "expects", "anticipates", "intends", "plans", "believes", "estimates", or similar expressions. In addition, any statements concerning future financial performance (including future revenues, earnings or growth rates), ongoing business strategies or prospects, and possible future Berkshire actions, which may be provided by management are also forward-looking statements as defined by the Act. Forward-looking statements are based on current expectations and projections about future events and are subject to risks, uncertainties, and assumptions about Berkshire, economic and market factors and the industries in which Berkshire does business, among other things. These statements are not guaranties of future performance and Berkshire has no specific intention to update these statements.

Actual events and results may differ materially from those expressed or forecasted in forward-looking statements due to a number of factors. The principal important risk factors that could cause Berkshire's actual performance and future events and actions to differ materially from such forward-looking statements, include, but are not limited to, changes in market prices of Berkshire's significant equity investees, the ability of Berkshire and its significant business partners and equity investees to successfully implement timely Year 2000 solutions, the occurrence of one or more catastrophic events, such as an earthquake or hurricane that causes losses insured by Berkshire's insurance subsidiaries, changes in insurance laws or regulations, changes in Federal income tax laws, and changes in general economic and market factors that affect the prices of securities or the industries in which Berkshire and its affiliates do business, especially those affecting the property and casualty insurance industry.


[^0]:    * Class B Common Stock has economic rights equal to one-thirtieth (1/30) of the economic rights of Class A Common Stock. On an equivalent Class A Common Stock basis, there are 1,519,400 shares outstanding at March 31, 1999 and 1,518,548 shares outstanding on December 31, 1998.

[^1]:    * Represents insurance premiums earned

